Evaluation Title/Year: PFD Evaluation Report 2019
Body responsible for completing management response: Results Groups
Evaluation recommendation 1: *Improve Programme Design and Results-Based Management*

Recommendation to: PFD stakeholders	Priority level (1 to 3): 1

Management response- <mark>Agree</mark>
(If recommendation is rejected or partially accepted, pls. provide an explanation):

	Key action(s)	Time frame (or deadline)	Responsible unit(s)	Tracking (or monitoring)	
				Comments (or action taken)	Status (Initiated/Not initiated/Completed/No longer applicable)
1.1	Create a more coherent Theory of Change, which combines various pieces of the programme under one unified framework	**31 December 2019**	UNCT\ Results Groups	Discussed during CF 2021-2025 strategic prioritization	**Initiated**
1.2	Integrate work in data generation and quality with other "substantive outcomes"	**30 November**	UNCT\Results Groups	Discussed during CF 2021-2025 strategic prioritization	**Initiated**
1.3	Merge two environmental outcomes into single outcome	**30 November**	UNCT\ Results Groups	Discussed and agreed during the CF 2021-2025 strategic prioritization	**Initiated**
1.4	Review existing PFD indicators and targets and draw practical lessons from experience with them. Select new meaningful indicators, which meet SMART criteria. Firmly ground new RRF in national SDG framework and relevant state programmes	**30 April 2020**	Results Groups	New RRF discussed at the CF **2021-2025** strategic prioritization	**Initiated**
1.5	Establish a highly participatory process of the development of	**31 December 2019**	Results Groups (main development vehicle)	Task force of R/NR agencies established,	**Completed**

the new cooperation framework and the respective RFF		Other stakeholders (esp. civil society)	SP workshop w participation of government, CSOs and private sector conducted	

Evaluation recommendation 2: *Strengthen Inter-agency Cooperation*
(Joint Programming; SDGs and Data; Advocacy, Awareness Raising and Communications; Trainings, Analytical Products, Strategies and Assessments; Gender)

Recommendation to: PFD stakeholders	Priority level (1 to 3): 3

Management response- <mark>Agree</mark>
(If recommendation is rejected or partially accepted, pls. provide an explanation):

Key action(s)	Time frame (or deadline)	Responsible unit(s)	Tracking (or monitoring)	
			Comments (or action taken)	**Status**
2.1 Explore opportunities for creating and establishing incentives for agencies to engage in joint programmes at the country level	**During the lifetime of the cycle**	RC/UNCT	Discussions to sign an MOU on government-cost sharing for JPs initiated	**Initiated**
2.2 Strengthen cooperation around data and SDGs. Establish clearer division of labor by further mainstreaming SDGs into national planning and budgeting processes, monitoring of SDGs. Coordinate more closely all supporting "data management systems". Ensure full buy-in and active involvement of all stakeholders for the integration of the work of all UN agencies and national institutions in implementing, monitoring and reporting on SDGs	**During the lifetime of the cycle**	UNCT UNDP	Under the RC leadership and on the UNDP's SDG Platform close engagement with the National SDG Working Group is established and work is ongoing	**Initiated**

2.3	Undertake more actively joint advocacy activities, esp. around important issues **such as streamlining of bureaucratic procedures**. Further intensify cooperation in area of communications to deliver stronger one-voice messages on critical issues to external audiences	**until-2025**	UNCT	UN Communication group will have a critical role in formulating the main messages on critical issues to be delivered by the RC and the UN HoA to the external audience	**Initiated**
2.4	Strengthen cooperation by organizing joint events and activities in areas with potential for synergies (joint productions of analytical products in sectors/areas of common interest i.e. sectorial analyses or other areas; joint development of strategies or conduct of assessments; joint organization of trainings for UN staff and national partners)	**2020-2025**	UNCT UNRC Office (key role in coordination of joint activities)	OMT has a role in streamlining business processes to address the recommendation. Practice of joint events and analytical products will be continued in the new CF 2021-2025	**Initiated**
2.5	Cooperate more actively on gender incl. joint efforts on economic empowerment of women, development of gender-sensitive legislation, implementation of international commitments, etc.). Adopt a joint advocacy and communication strategy and work plan to promote gender equality adapted to	**2020-2025**	UNCT	Gender equality issues tracked through UNCT support to the country's reporting to UN Treaty Bodies and to the development of the new National Gender Equality Action Plan (2020 - 2025). UNCT advocacy message on gender delivered through UNRC statements	**Initiated**

Turkmenistan's context. Adopt joint external communications on gender to ensure consistent messages and information, and promote gender equality in external communications				

Evaluation recommendation 3: *Strengthen the UN Positioning and Impact*				
Recommendation to: PFD stakeholders		**Priority level (1 to 3): 3**		
Management response- <mark>Agree</mark> **(If recommendation is rejected or partially accepted, pls. provide an explanation):**				

Key action(s)	Time frame (or deadline)	Responsible unit(s)	Tracking (or monitoring)	
			Comments (or action taken)	**Status**
3.1 Strengthen impact by focusing more on certain areas, where depth, impact and value-added can be created.	**2021-2025**	UNCT	Discussions launched at the CF 2021-2025 prioritization process and will be addressed in the new CF 2021-2025.	**Initiated**
3.2 Maintain, and where possible, strengthen support in the area of statistics, which are essential for planning, implementing and monitoring of national and agency policies	**2021 - 2025**	UN	MoU on cooperation in SDG data signed between the RC and the Head of SSC SDG data base creation is underway. Management information systems in health and education are being developed	**Initiated**
3.2.1 Further enhance national SDG framework by	**2021-2025**	UNCT and National SDG	A series of meetings on SDG data by	**Initiated**

	further adopting methodologies, setting benchmarks, etc.		Working Group	individual goal in process to update the SDG data matrix with the nationally adopted targets, indicators and baselines.	
3.2.2	Further mainstream SDGs into national planning and budgeting process	**2021-2025**	UNCT and National SDG Working Group	The process is led by the RC on the UNDP SDG platform.	**initiated**
3.2.3	Strengthen the country's monitoring capabilities through further development and coordination of data management systems	**2021-2025**	UN	Establishment of E-MIS and H-MIS in process, Development of SDG Database	**Initiated**
3.3	Coordinate closely or integrate activities at the subnational level where possible. Use integrated approaches (in line with presidential programme targeting the modernization of the village) across agencies to allow for efficient and easier managements for local governments and counterparts	**2021-2025**		UN joint programming implemented at subnational level discussed at the CF 2021-2025 strategic prioritization	**Initiated**

Evaluation recommendation 4: *Improve engagement with Local Governments, Civil Society and Private Sector*		
Recommendation to: PFD stakeholders	**Priority level (1 to 3): 2**	
Management response- ==Agree== **(If recommendation is rejected or partially accepted, pls. provide an explanation):**		
Key action(s)		**Tracking (or monitoring)**

	Time frame (or deadline)	Responsible unit(s)	Comments (or action taken)	Status
4.1 Explore opportunities for more work with local governments, civil society and private sector. Exploit more effectively the opportunity of using civil society organizations in providing community-based social services	**2021-2025**	UNCT	UN joint programming to be implemented at subnational level discussed at the CF 2021-2025 strategic prioritization; the newly designed Joint Program on community based social services to be implemented w the CSOs.	**Initiated**
4.2 Contribute to key national priority of economic diversification by strengthening the crucial role of the private sector	**2021-2025**	UNCT	Addressed through two new Outcomes of the CF 2021-2025 and several outputs	**Initiated**

Evaluation recommendation 5: *Ensure sustainability of Structures created by Agencies*				
Recommendation to: PFD stakeholders		**Priority level (1 to 3):2**		
Management response- <mark>Agree</mark> **(If recommendation is rejected or partially accepted, pls. provide an explanation):**				
Key action(s)	**Time frame (or deadline)**	**Responsible unit(s)**	**Tracking (or monitoring)**	
			Comments (or action taken)	**Status**

5.1 Follow through on successfully piloted initiatives to ensure they become systemic, scaled up or replicated, and that effects are not limited in scope, but nation- or society-wide. Evaluate, adapt and integrate pilots into larger nation-wide. In the design of projects involving piloting, include a clear plan for what is expected from pilot initiatives	**January 2022**	UNCT	The newly developed JP on social protection includes establishment of a model of community based social services to be scaled up nationwide.	**Initiated**
5.2 Focus on implementation of policies and strategies, such that a specific actions plans is created and financing is identified. Policy and strategy documents should be accompanied with actions plans and should be linked to the budget. Focus more on establishment of systems tracking implementation parameters linked to results, and access the sustainability of achievements	**31 December 2025**	UNCT	National Policies to track implementation of the Recommendation: RMNCAH Program 2020-2030 with Action Plan for 2020-2025 National Human Rights Action Plans	**Initiated**

Evaluation recommendation 6: *Ensure sustainability of Funding*	
Recommendation to: PFD stakeholders	**Priority level (1 to 3):1**
Management response- <mark>Agree</mark> **(If recommendation is rejected or partially accepted, pls. provide an explanation):**	

Key action(s)	Time frame (or deadline)	Responsible unit(s)	Tracking (or monitoring)	
			Comments (or action taken)	Status
6.1 Explore financing models that increase availability of funding for programming in strategic areas with unmet demand	**31 December 2020**	UNCT	CF 2021-2025 Funding Framework will be discussed and approved after the CF 2021-2025 is signed.	**Not initiated**
6.1.1 Establish a broader co-financing framework, which allows for increased funding and could be tapped more flexibly on a needs' basis		UNCT Government	The RCO will work with the Government on signing an MOU for government-cost-sharing of joint programmes	**Not initiated**
6.1.2 Explore the feasibility of trilateral partnerships with International Financial Institutions and other multilateral oragnizations, where each party brings substantial contributions and comparative advantages	**December 2020**	UNCT	The dialogue with IFIs will start during the discussions on CF 2021-2025 Funding Framework	**Not initiated**
6.1.3 Explore more effectively the partnerships with the private sector	**2020-2025**	UNCT	Will be continuously applied when designing joint programs	**Not initiated**
Evaluation recommendation 7: *Improve Administrative Efficiencies*				
Recommendation to: PFD stakeholders		**Priority level (1 to 3):**		
Management response- <mark>Agree</mark> **(If recommendation is rejected or partially accepted, pls. provide an explanation):** **T***his recommendation is the comparative advantage of UN and not a recommendation perc.*				

Key action(s)	Time frame (or deadline)	Responsible unit(s)	Tracking (or monitoring)	
			Comments (or action taken)	Status
7.1 Work towards streamlining administrative/bureaucratic procedures related to programme planning and implementation		UN Government	The RC and the RCO will continuously advocate and work with MFA to streamline government's approvals	**Initiated**
7.2 Strengthen the capacity to quickly mobilize support (i.e. expertise, etc.) where and when needed		UNCT	The more capacitated RCO will be able to quickly mobilize support for government requests	**Initiated**